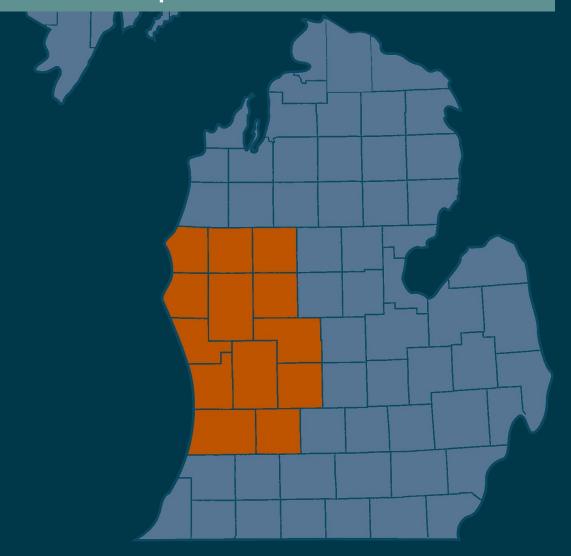


Q2 2021 April - June

West Michigan 13-County Talent Assessment

Quarterly Labor Market Report

Q2 2021





About Talent 2025

Talent 2025 is a catalyst for an integrated talent development system for West Michigan. Composed of 100 CEOs from the region's 13 counties, the organization strives to be a driving force for an ongoing supply of world-class talent by convening leaders and organizations who will help shape a thriving economy.

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INTRODUCTION

West Michigan community leader,

The labor market remains in a constant state of fluctuation as employers continue to respond and adapt to the COVID-19 pandemic, resulting in growing uncertainty among educators and jobseekers regarding in-demand occupations and competencies. Although our annual talent demand report remains a crucial component of Talent 2025's effort to catalyze and align the talent system in West Michigan, now more than ever, timely and reliable data and analysis on the current and forecasted talent needs of the regions' employers is critical for employers and leaders in education and workforce development. This is why we've forgone the annual version of our Talent Assessment and Outlook report in lieu of a more timely, quarterly report highlighting trends as they emerge in our regional labor market.

At the end of the second quarter of 2021, West Michigan's labor market and the demands of employers looks dramatically different from the release of the inaugural report in 2014. Today, regional unemployment stands at 5.0 percent, on par with the state and below the nation. Although this remains higher than the historic low of 2.9 percent observed for the region before the onset of the pandemic, it is a significant improvement from the all-time high of 23.0 percent observed in April 2020.

Despite nearly twice as many jobseekers, a **majority of employers still report difficulty finding talent to meet their needs**. The 'skills gap' remains, but changing expectations among workers have also contributed to the difficulty finding talent — requiring <u>innovative strategies</u> for employers to adapt to the new talent landscape.

Today, more than ever before, employers and education and training organizations need to work together to upskill and retrain the large volume of dislocated workers who find themselves out of work because they lack the knowledge and skills necessary to compete in the modern talent landscape. The ability of the region's education and training providers to meet the current and forecasted needs of the region's employers lies not in attracting new talent, but rather in elevating the skillsets of those who current live and work in West Michigan and helping dislocated workers transition into new occupations and industries.

Local employers have responded to these emerging challenges in efforts to mitigate talent attraction and retention issues through increased wages, sign-on and retention bonuses, emphasis on company culture and employee mental health, investments in the training and development of new and incumbent employees, redefining job skill requirements, and developing talent pipelines in collaboration with education and workforce organizations. Education and workforce organizations have also made efforts to establish new training programs for semi-skilled and skilled labor, to promote in-demand jobs and career pathing information to middle and high school students, and more.

We hope this report is beneficial to you and your organization, whether you are an employer, education or training institution, or community organization. We also hope it generates action on the part of every stakeholder across the region to work together to attract, retain, and develop the talent we need to make West Michigan a top region for talent.

Regards,

Kevin Stotts, President Talent 2025

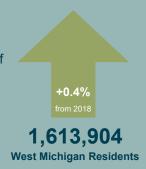
EXECUTIVE SUMMARY

- In the second quarter of 2021 West Michigan's employment situation began to improve as **more jobseekers entered the market** and found employment, resulting in slight improvements to the region's unemployment rate. The size of the unemployed population fell by 8.4 percent (3,756 jobseekers) from Q1 2021, resulting in a gain of 4,194 labor force participants and 7,950 more employees a reversal from the decline in both labor force participation and employment observed at the start of 2021. The region's unemployment rate continued to fall, rebounding by 0.5 percent to stand at 5.0 percent in Q2 identical to the statewide rate and below the national rate (5.8%). Employer demand continued to gain momentum over the quarter with online job ads growing by 3.7 percent (3,230 ads) from Q1 and 36 percent (23,652 ads) year-over-year.
- Transportation and Material Moving occupations were the most in-demand (16.5%; 14,717 ads), followed by Sales and Related occupations (11.9%; 10,668 ads), and Healthcare Practitioners and Technical occupations (9.3%; 8,288 ads). The most in-demand credentials of the second quarter included Commercial Driver's Licenses (CDL), Certified Nursing Assistants (CNA), and Licensed Practical Nurses (LPN), while the highest-growing credentials included Barbers Licenses, Certified Occupational Therapy Assistants, and HVAC Certifications.
- Employment among Goods-producing industries grew by 2.6 percent (3,800 jobs) in Q2 2021, while Service-providing industries recovered 10,367 jobs (2.4%) resulting in a net gain of 14,167 jobs for the region over the quarter. The largest quarterly gains were attributed to Leisure and Hospitality (14.2%; 6,033), Mining, Logging and Construction (11.6%; 3,033), Other Services (3.3%; 700), and Professional and Business Services (2.4%; 1,733). Losses persisted for just two industries over the quarter: Government (-0.6%; -300) and Education and Health Services (-0.1%; -67). However, potential growth for all industries has been significantly constrained by the availability of talent.
- Nonfarm employment recovered by 14.3 percent year-over-year, reflecting 74,800 more employed in Q2 2021. Although Goods-producing industries gained back 19,733 jobs since Q2 2020, 3 in 4 recovered jobs originated from Service-providing industries — which employed 55,067 more workers in Q2 2021 compared to the previous year. The largest numeric gain was attributed to Manufacturing (17,033), while Information was the only sector to employer fewer workers (-367) in 2021 compared to the previous year.
- Regional employment is **forecasted to grow by 2.6 percent from 2018 to 2028**, equating to a net employment increase of 20,520 workers over ten years. West Michigan is expected to be the highest-growth region in the state, accounting for **3 in 4 new jobs to emerge statewide** through 2028. Each year, the 13-county region is expected to see 2,050 job openings resulting from growth, 27,780 openings as a result of labor force separations, and 40,300 openings due to occupational transfers.

2019 Population Overview

Population Demographics

The population in West Michigan grew by over 0.4 percent from 2018 to 2019, with a total of 1,613,904 residents living within the 13-county region. The sex of the populace was nearly evenly distributed, with 49.8 percent of the population identifying as male and the remaining 50.2 percent identifying as female. The majority of the population identified as White (85.8%) with the second largest number of individuals identifying as Black or African American (6.3%). As a whole the region is facing an aging population, with 28.5 percent of residents aged 55 or beyond and just 37.9 percent of prime working-age (25-54).



Population by Race/Ethnicity, West Michigan

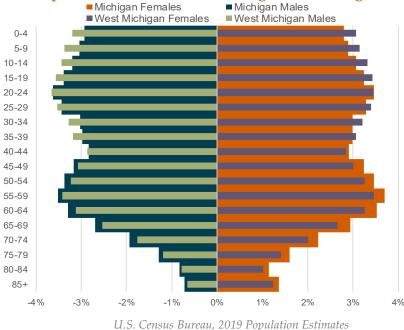
- White: 85.8%
- Black/African American: 6.3%
- Two or More Races: 3.2%
- Some Other Race: 2.3%
- Asian: 1.9%
- Native American: 0.5%

Hispanic or Latino: 8.3%



U.S. Census Bureau, American Community Survey, 5-Year Estimates (2015-2019)

Population Structure, West Michigan and Michigan



Gender Distribution, West Michigan



49.8% Male 50.2% Female 794,095 residents 800,406 residents

2019 Labor Force Overview

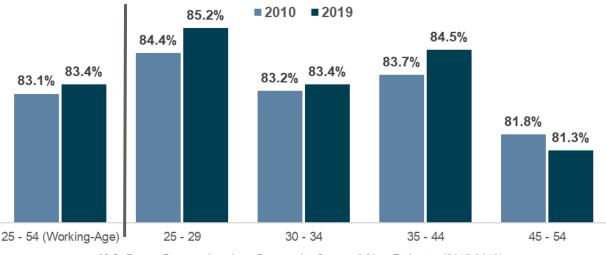
Labor Force Overview

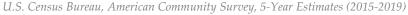
As recently as 2019, 64.6 percent of West Michigan residents ages 16 and older were either working or actively seeking work, slightly below the rate of 65.7 percent in 2010. Nearly half of the population, or about 777,220 individuals (48.2%) living in the region, were employed. The highest unemployment rate was associated with youth (ages 16-19), which was also the lowest labor force participation rate of any age group below 65. Black or African American jobseekers also faced difficulty finding employment, with an unemployment rate nearly 3 times higher than the average, at 12.3% percent.

Civilian Labor Force by Demographic Group, West Michigan							
Demographic Group	Civilian Labor Force	Total Employment			Unemployment Rate		
Total (16+)	814,218	777,220	36,422	64.6%	4.5%		
Age Bracket							
16-19	42,331	36,123	6,188	47.7%	14.6%		
20-24	92,873	85,332	7,500	82.1%	8.1%		
25-54	504,255	485,368	18,420	83.4%	3.7%		
55-64	136,399	132,965	3,446	64.6%	2.5%		
65+	38,494	37,525	1,015	15.8%	2.6%		
Race							
White	672,698	647,129	25,243	64.1%	3.8%		
Black/African American	45,588	39,991	5,588	60.5%	12.3%		
Native American	3,363	3,272	91	57.1%	2.7%		
Asian	17,534	16,933	598	70.4%	3.4%		
Some Other Race	19,237	17,828	1,379	74.4%	7.2%		
Two or More Races	18,085	16,430	1,649	67.4%	9.1%		
Ethnicity							
Hispanic/Latino	62,537	58,575	3,920	72.6%	6.3%		

U.S. Census Bureau, American Community Survey, 5-Year Estimates (2015-2019)

Labor Force Participation Rate by Age Group, West Michigan, 2010-2019





2019 Labor Force Overview

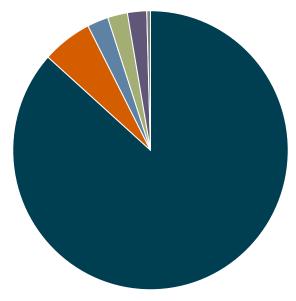
Labor Force Demographics

In 2019, there were a total of 814,218 individuals in the West Michigan labor force. A slight majority (51.1%; 416,065 participants) were male, while 48.9 percent (398,153 participants) were female. A majority of those working or looking for work in West Michigan identified as White, accounting for 86.6 percent of the labor force, while African American or Black participants accounted for just 5.9 percent of the labor force. Those identifying as Hispanic or Latino, of any race, accounted for 8.1 percent. Just 16.6 percent of the labor force was under the age of 25, while 21.5 percent were beyond the age of 55. Older workers (55+) have contributed a growing share to the labor force since 2010 and their labor force participation rates have only risen while unemployment rates have fallen, indicating that a growing volume of workers are beginning to delay retirement to remain employed.

Distribution of Labor Force by Race/Ethnicity, West Michigan

- White: 86.6%
- Black/African American: 5.9%
- Some Other Race: 2.5%
- Two or More Races: 2.3%
- Asian: 2.3%
- Native American: 0.4%





U.S. Census Bureau, American Community Survey, 5-Year Estimates (2015-2019)



Distribution of Labor Force by Age Bracket, West Michigan

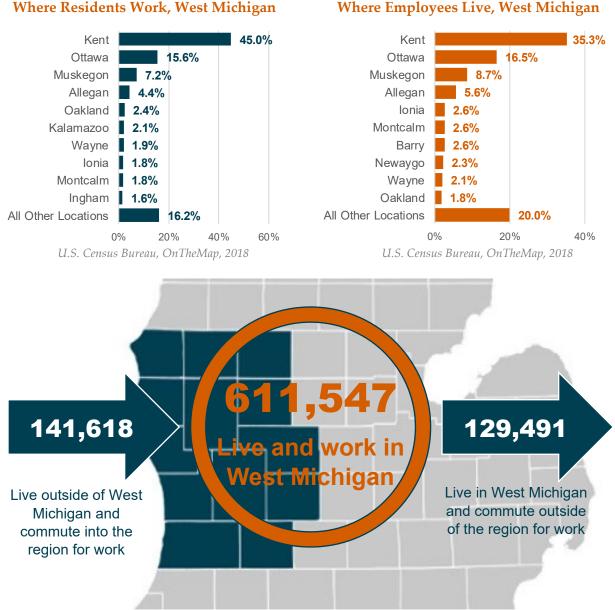


U.S. Census Bureau, American Community Survey, 5-Year Estimates (2015-2019)

2018 Commuting Patterns

Commuting in West Michigan

In 2018 there were 753,165 individuals employed across West Michigan, irrespective of their place of residence. Of this employed population, 611,547 individuals both lived and worked within the region, accounting for 81.2 percent of all employees. Thus, 141,618 employees lived beyond the boundaries of the thirteen counties and regularly commuted into the region for work. Conversely, a total of 741,038 individuals were considered residents of West Michigan during the relevant year. Approximately 17.5 percent, or 129,491 residents, were employed outside of the region and commuted beyond West Michigan for work. This was the smallest share of external commuters seen for the region since 2007, when 17 percent of residents worked somewhere outside of West Michigan.



U.S. Census Bureau, OnTheMap, 2018

Labor Force, Employment, and Employer Demand | Q2 2021

Current State of the Labor Market in West Michigan

In the second quarter of 2021 West Michigan's employment situation began to improve as more jobseekers entered the market and found employment, resulting in slight improvements to the region's unemployment rate. The size of the unemployed population fell by 8.4 percent (3,756 jobseekers) from Q1 2021, resulting in a gain of 4,194 labor force participants and 7,950 more employees. The region's unemployment rate continued to fall, rebounding by 0.5 percent to stand at 5.0 percent in Q2 — identical to the statewide rate and below the national rate (5.8%). Employer demand continued to gain momentum over the quarter with online job ads growing by 3.7 percent (3,230 ads).

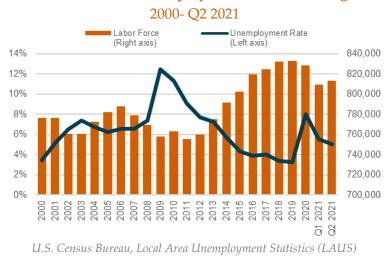
Annual Labor Market Overview

The labor force in West Michigan began to inch back from its trough during the second quarter of 2021, although nearly 14,300 participants have left the market since Q2 2020 (-1.7%). Employment grew over the year as fears of COVID-19 began to subside, with 83,489 more employed this guarter (12.1%) compared to 2020. The size of the unemployed population plummeted by 71 percent from Q2 2020, with 97,789 fewer jobseekers in Q2 2021 for a total unemployed population of over 40,800. Although the labor market has improved drastically from this time last year, the lack of available jobseekers has greatly constrained potential growth.

Quarterly Demand Overview

Online job advertisements in West Michigan continued to show evidence of recovery during the second quarter of 2021, with 3,230 more ads in Q2 2021 compared to the previous quarter. There were 89,429 job openings posted online in Q2, which reflects a growth of 3.7 percent from Q1 and 36 percent year-over-year. The average time to fill an opening fell from 31 days in Q1 to 24 days in Q2, while the median advertised hourly wage dropped by \$2.22 to stand at \$17.78 in Q2 2021. The share of lowskill job postings remained relatively constant over the quarter, hovering around 71 percent.

Labor Force and Unemployment in West Michigan





Quarterly Talent Assessment | 11

Labor Force, Employment, and Employer Demand | Q2 2021

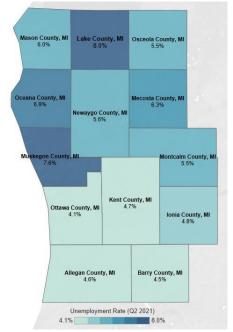
Trends across Industries and Counties

Employment among Goods-producing industries in West Michigan grew by 2.6 percent (3,800 jobs) in Q2 2021, while Service-providing industries recovered 10,367 jobs (2.4%) — resulting in a net gain of 14,167 jobs for the region over the quarter. The largest quarterly gains were attributed to Leisure and Hospitality (14.2%; 6,033), Mining, Logging and Construction (11.6%; 3,033), Other Services (3.3%; 700), and Professional and Business Services (2.4%; 1,733). Losses persisted for just two industries over the quarter: Government (-0.6%; -300) and Education and Health Services (-0.1%; -67). Ottawa (4.1%), Barry (4.5%), and Allegan (4.6%) experienced the lowest Q2 unemployment rates, while Oceana (-1.9%), Mason (-1.4%), and Lake (-1.1%) saw the greatest improvements over the quarter.

Industry Overview

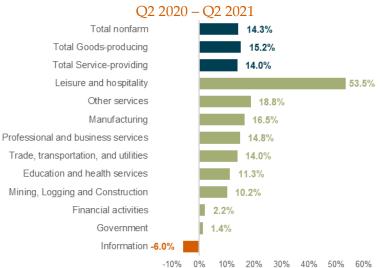
Nonfarm employment in West Michigan recovered by 14.3 percent year over year, reflecting 74,800 more employed in Q2 2021. Although Goods-producing industries gained back 19,733 jobs since Q2 2020, 3 in 4 recovered jobs originated from Service-providing industries — which employed 55,067 more workers in Q2 2021 compared to the previous year. The largest numeric gain was attributed to Manufacturing (17,033), while Information was the only sector to employer fewer workers (-367) in 2021 compared to the previous year.

Unemployment Rate by County



U.S. Census Bureau, Local Area Unemployment Statistics

Employment Growth by Industry, West Michigan



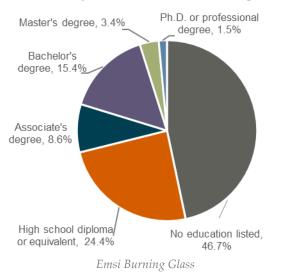
U.S. Census Bureau, Current Employment Statistics (CES)

County Overview

The aggregated unemployment rate in West Michigan fell by 11.7 percentage points year-over-year to stand at 5.0 percent in Q2 2021. The unemployment rate in each of the region's 13 counties drastically improved from the second quarter of 2020, though each saw its labor force shrink accordingly. Muskegon (-15.3%), Montcalm (-13.6%), Ionia (-13.0%), and Osceola (-12.4%) counties saw the greatest year-over-year improvements to their unemployment rates, while Allegan (-10.8%), Ottawa (-10.9%), and Barry (-11.0%) counties experienced the slowest recovery from Q2 2020. Muskegon (-6.3%), Oceana (-4.8%), Montcalm (-3.9%) and Allegan (-3.7%) counties experienced the large decline in labor force participation over the year, while the fewest jobseekers left the market in Ottawa (-0.4%), Barry (-0.6%), and Kent (-0.6%) counties — resulting in a net loss of 14,300 participants for the 13-county region year-over-year.

Real-Time Demand Overview | Q2 2021

Job Ads by Education, West Michigan

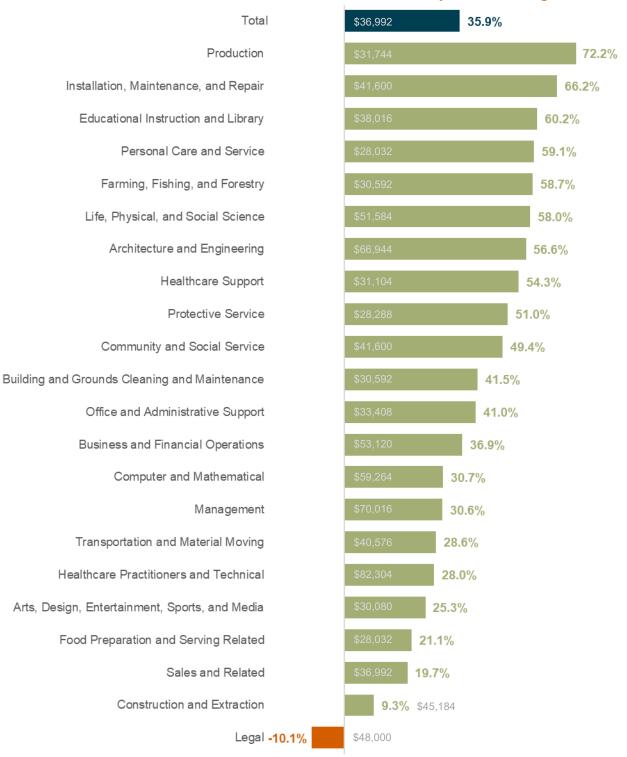


There was a total of 89,430 unique job ads posted online in West Michigan in the second quarter of 2021, with a median advertised wage of \$17.78 per hour — \$2.22 less than the previous quarter. The share of postings with no formal education requirement grew from 44.7 percent in Q1 to 46.7 percent in Q2, while the median advertised wage of these jobs fell from \$21.11 to \$17.78 per hour. Nearly a quarter (24.4%) of ads required only a high school diploma and advertised a median wage of \$16.06 per hour, slightly fewer than Q1 with a higher median wage (\$0.61). The share of jobs requiring some form of education beyond high school fell from 29.9 percent to 28.9 percent, with median advertised wages remaining constant at \$23.82 per hour.



Online Job Ads and Median Advertised Wage by Industry Cluster, West Michigan

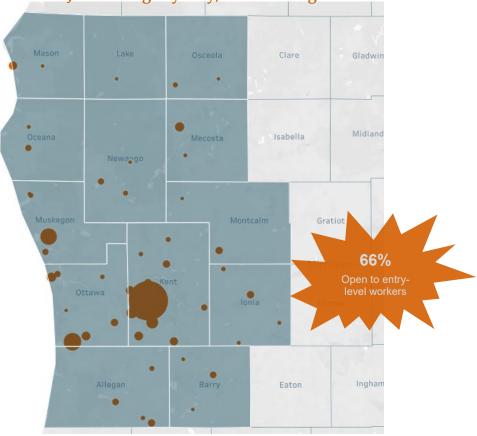
Real-Time Demand | Fastest Growing Occupations | Q2 2021



Year-over-Year Growth and Median Advertised Salary, West Michigan

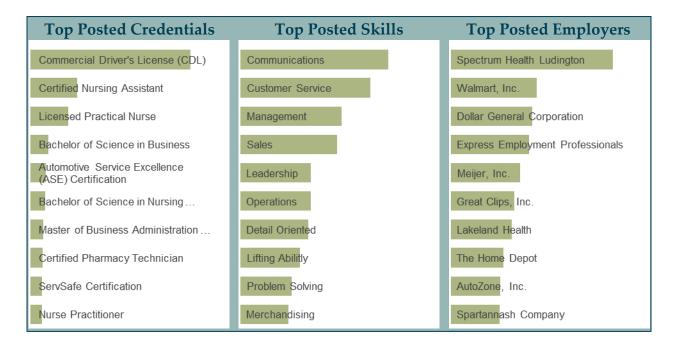
 $-20\% \ -10\% \ 0\% \ 10\% \ 20\% \ 30\% \ 40\% \ 50\% \ 60\% \ 70\% \ 80\%$

Real-Time Demand | Top Cities and Skills | Q2 2021

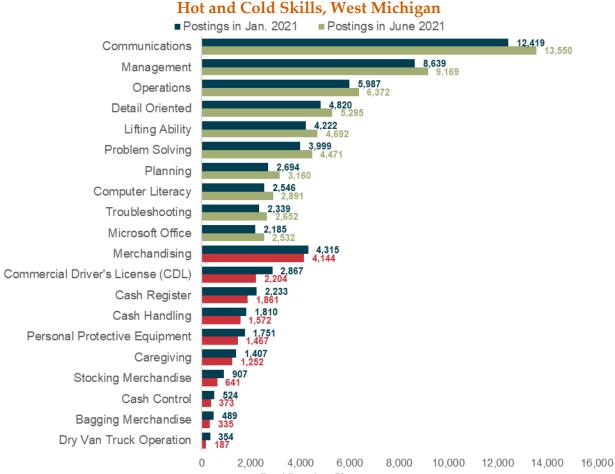


Online Job Postings by City, West Michigan

Emsi Burning Glass



Real-Time Demand | Fastest Growing Skills | Q2 2021





Sector Focus













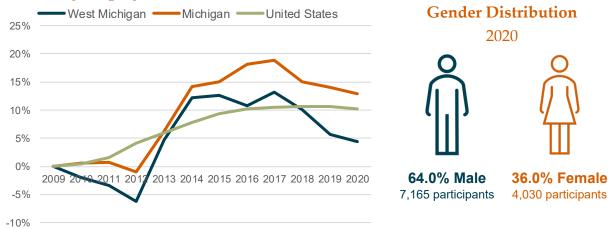


Agriculture

2020 Employment	Trend	Average Earnings	Total Wages
11,195	V	\$44,173	\$494.5 million
		Annual, 2020	in 2020

Agricultural employment across the region declined by 1.2 percent year-over-year, compared to a drop of 1.0 percent statewide and 0.3 percent nationwide. There were approximately 96 job openings in West Michigan in the second quarter of 2021, with a median advertised hourly wage of \$16.06. This represents a 20 percent increase in job openings since Q1 2021, with median advertised wages in this sector skyrocketing by 15 percent (\$2.09) from the previous quarter.

Industry Employment Growth, Indexed to 2009



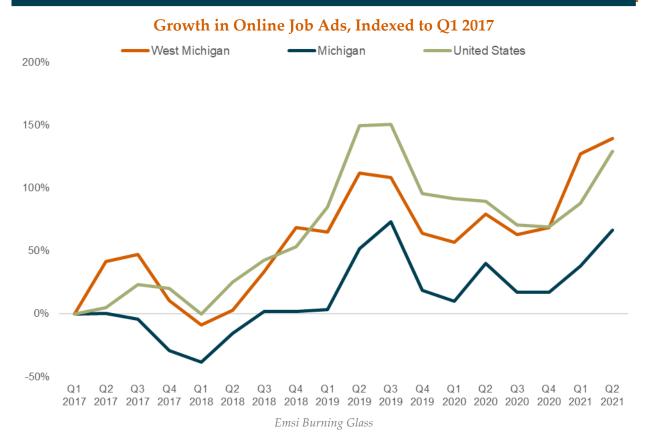
Industry Demographics

As of 2020, Agriculture in West Michigan was among the least diverse industry clusters identified in this report. A majority of workers identified as *White*, composing 69.6 percent of industry employment (7,789 workers), while those identifying as either *Black or African American* accounted for just 3.9 percent of employment (432 individuals). Regardless of racial identity, 21.7 percent of those employed within this industry were of *Hispanic or Latino* descent in 2020 (2,425 workers).



2.6%

Agriculture | Ads by Location and Education | Q2 2021



Job Ads by Education Requirement, West Michigan (Q2 2021)



Agriculture | Top Posted Occupations | Q2 2021

First-Line Supervisors of Production and Operating Workers \$30.06 15 Stockers and Order Fillers \$13.15 12 Industrial Truck and Tractor Operators 9 Helpers--Production Workers \$15.26 7 Farmers, Ranchers, and Other Agricultural Managers \$35.40 6 Maintenance and Repair Workers, General \$18.41 6 Packers and Packagers, Hand 6 Cashiers \$11.50 5 Farmworkers and Laborers, Crop, Nursery, and \$12.32 5 Greenhouse First-Line Supervisors of Retail Sales Workers \$19.55 5 Heavy and Tractor-Trailer Truck Drivers 5 Industrial Production Managers 5 Janitors and Cleaners, Except Maids and Housekeeping 5 Cleaners Light Truck Drivers \$16.69 5 Marketing Managers 5 \$23.98 Electricians 4 **Typical Entry Education** Farmworkers, Farm, Ranch, and Aquacultural Animals \$12.44 No formal educational credential 4 High school diploma or equivalent First-Line Supervisors of Office and Administrative Support \$26.37 4 Postsecondary nondegree award Workers Associate's degree Industrial Engineering Technologists and Technicians \$23.36 4 Bachelor's degree \$16.78 Shipping, Receiving, and Inventory Clerks 4

Top Posted Agriculture Occupations, West Michigan (Q2 2021)

Agriculture | Wages and In-demand Skills | Q2 2021

Overview of Agriculture Wages

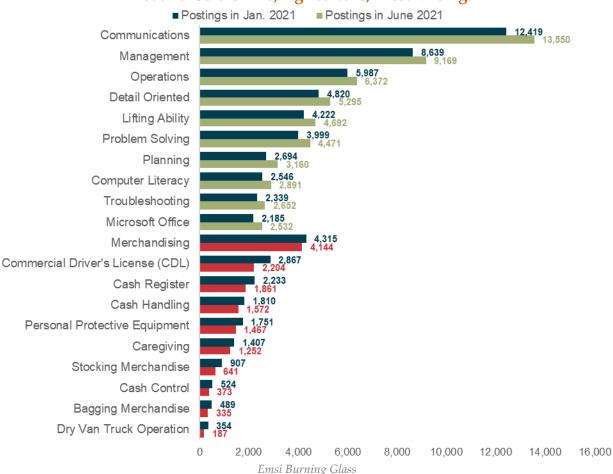
Eight of the top twenty most in-demand Agriculture-related jobs in West Michigan offered a median wage greater than \$20 per hour in 2021, according to the Bureau of Labor Statistics (BLS). Marketing Managers offered the highest median wage at \$53.86 per hour, and were among just two occupations on the list that typically require a Bachelor's degree. Conversely, Farmers, Ranchers, and Other Agricultural Managers were the 3rd highest paid in-demand occupation in Q2, with a median hourly wage of \$35.40, and typically requires a high school diploma. Industrial Truck and Tractor Operators were the highest paid occupation with no formal education requirement, earning a median hourly wage of \$17.11, and ranked in as the 11th highest paid in-demand Agriculture position.

Wages for Top 10 In-demand Agriculture Occupations, West Michigan

Occupational Category	Avg. Annual Openings	Median Hourly Earnings	10 th Percentile Wages	25 th Percentile Wages	75 th Percentile Wages	90 th Percentile Wages
First-Line Supervisors of Production and Operating Workers	811	\$30.06	\$19.81	\$24.14	\$37.30	\$44.67
Stockers and Order Fillers	1,298	\$13.15	\$10.40	\$11.38	\$15.71	\$19.46
Industrial Truck and Tractor Operators	723	\$17.11	\$12.61	\$14.49	\$19.74	\$22.89
HelpersProduction Workers	594	\$15.26	\$11.46	\$13.14	\$17.99	\$20.17
Farmers, Ranchers, and Other Agricultural Managers	246	\$35.40	\$18.63	\$25.53	\$45.26	\$52.40
Maintenance and Repair Workers, General	632	\$18.41	\$11.37	\$13.97	\$23.83	\$28.88
Packers and Packagers, Hand	1,108	\$13.60	\$10.54	\$11.91	\$15.29	\$17.89
Marketing Managers	56	\$53.86	\$33.99	\$42.07	\$70.09	\$91.36
Industrial Production Managers	206	\$50.42	\$33.76	\$41.55	\$63.72	\$81.36
Heavy and Tractor-Trailer Truck Drivers	1,610	\$21.92	\$14.83	\$18.27	\$25.17	\$29.93



Agriculture | Fastest Growing Skills | Q2 2021



Hot and Cold Skills, Agriculture, West Michigan

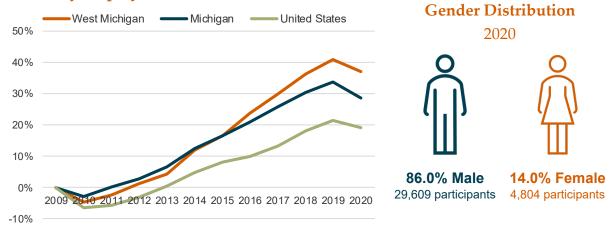
High-Growth Credentials High-Growth Hard Skills High-Growth Soft Skills Commercial Driver's License (CDL) Food Manufacturing Innovation Pesticide Applicator License Willingness To Learn Business Model Certified Forklift Operator Microsoft Outlook Safety Standards ServSafe Certification Academic Achievement Positivity Investigation SQF (Safe Quality Food) Practitioner Auditing English Language Professional Engineer Agronomy Coordinating Operator Certification Administrative Functions Ability To Meet Deadlines Google Analytics Certification Purchasing Decision Making Engineer in Training Selling Techniques Professionalism Automotive Service Excellence ... Accounting

Energy and Construction

2020 Employment	Trend	Average Earnings	Total Wages
34,413	V	\$78,331	\$2.7 billion
		Annual, 2020	in 2020

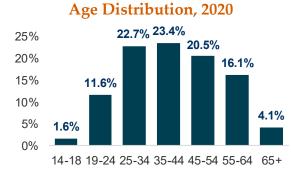
Energy and Construction employment across the region declined by 2.7 percent year-over-year, compared to a drop of 3.8 percent statewide and 1.8 percent nationwide. There were over 700 job openings in this sector in West Michigan during the second quarter of 2021, with a median advertised wage of \$18.77 per hour. The number of job opening grew by 2.8 percent from the previous quarter, while the median advertised hourly wage fell by 9.5 percent (-\$1.97) since Q1.

Industry Employment Growth, Indexed to 2009

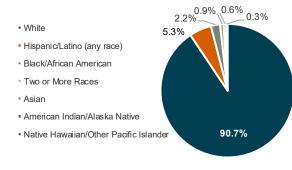


Industry Demographics

As of 2020, a majority of Energy and Construction workers identified as *White*, composing 90.7 percent of industry employment (31,197 workers), while those identifying as *Black or African American* accounted for just 2.2 percent of employment (760 individuals). Regardless of racial identity, 5.3 percent of those employed within this industry were of *Hispanic or Latino* descent (1,837 workers). Over 20 percent of workers were over the age of 55, and nearly 79 percent held a high school diploma or below.



Race/Ethnicity Distribution, 2020



Industry Employment by Skill-level, 2020

Low-skill	Middle-skill	High-skill
78.9%	8.8%	12.3%

Energy & Construction | Ads by Location and Education | Q2



Growth in Online Job Ads, Indexed to Q1 2017

Job Ads by Education Requirement, West Michigan (Q2 2021)

Less than High School 40.8%		:hool Diploma 26.4%	Education Beyond High School 32.9 %	
Emsi Burning Glass				
Top Posted Cities		Top Posted	Companies	
 Grand Rapids: 261 Ads (20 day median Muskegon: 44 Ads (17 day median) Holland: 37 Ads (22 day median) Wyoming: 34 Ads (27 day median) Rockford: 23 Ads (13 day median) Grand Haven: 22 Ads (12 day median) Ludington: 22 Ads (30 day median) Kentwood: 19 Ads (11 day median) Grandville: 44 Ads (11 day median) 	n duration)	Carematrix Co Aimbridge Hos Rockford Cons Amazon Fulfillr Jbs: 16 Ads (30 Padnos Leitelt, Fcs, Inc.: 13 Ad Rockford Corp	, Inc.: 15 Ads (13 days) ds (5 days) oration: 11 Ads (22 days)	
		Fcs, Inc.: 13 A Rockford Corp	ds (5 days)	

Energy & Construction | Top Posted Occupations | Q2 2021

Maintenance and Repair Workers, General \$18.41 91 Laborers and Freight, Stock, and Material Movers, Hand \$13.25 57 First-Line Supervisors of Construction Trades and \$28.54 53 Extraction Workers Construction Laborers \$18.29 51 Customer Service Representatives \$17.07 48 Heavy and Tractor-Trailer Truck Drivers \$21.92 46 44 First-Line Supervisors of Production and Operating Workers \$30.06 Janitors and Cleaners, Except Maids and Housekeeping 41 Cleaners Construction Managers 39 \$21.12 Carpenters 38 Electricians \$23.97 34 First-Line Supervisors of Mechanics, Installers, and \$35.55 29 Repairers Secretaries and Administrative Assistants, Except Legal, \$18.00 27 Medical, and Executive Cost Estimators 25 General and Operations Managers 24 **Electrical Engineers** 23 **Typical Entry Education** Registered Nurses 23 No formal educational credential High school diploma or equivalent First-Line Supervisors of Office and Administrative Support \$26.37 22 Workers Postsecondary nondegree award Bachelor's degree Hotel, Motel, and Resort Desk Clerks \$11.86 22 \$12.86 Maids and Housekeeping Cleaners 22

Top Posted Energy & Construction Occupations, West Michigan (Q2 2021)

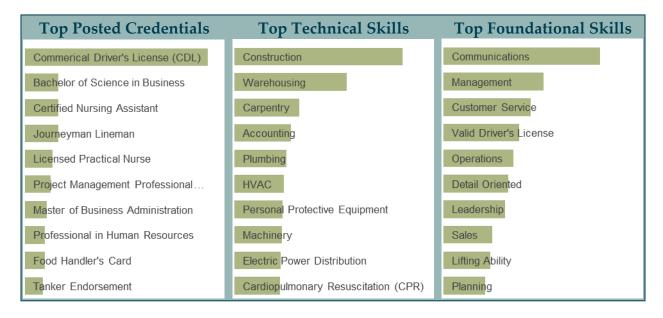
Energy & Construction | Wages and In-demand Skills | Q2

Overview of Energy and Construction Wages

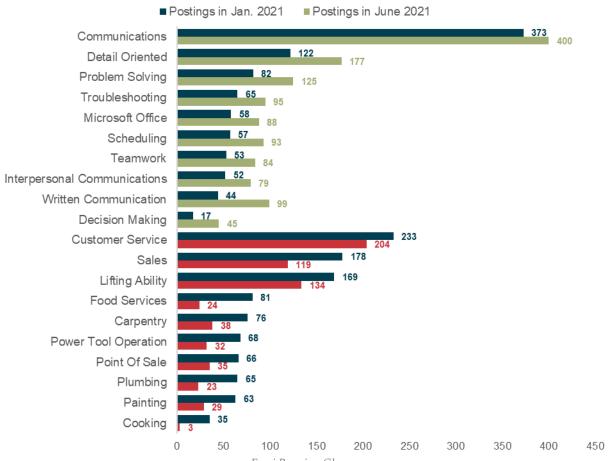
Twelve of the top twenty most in-demand Energy and Construction jobs in West Michigan offered a median wage greater than \$20 per hour in Q2, according to the Bureau of Labor Statistics (BLS). General and Operations Managers offered the highest median wage, at \$46.19 per hour, and were among the five positions on the list that typically require a Bachelor's degree. Conversely, First-line Supervisors of Mechanics, Installers, and Repairers were the 3rd highest paid in-demand occupation in this industry, with a median hourly wage of \$35.55, and typically requires just a high school diploma. Construction Laborers were the highest paid in-demand job with no formal education requirement, earning a median hourly wage of \$18.29, and ranked in as the 14th highest paid position this quarter.

Wages for Top 10 In-demand Energy & Construction Occupations, West Michigan

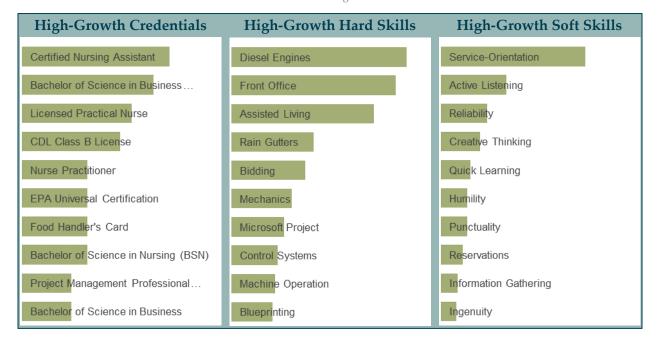
Occupational Category	Avg. Annual Openings	Median Hourly Earnings	10 th Percentile Wages	25 th Percentile Wages	75 th Percentile Wages	90 th Percentile Wages
Maintenance and Repair Workers, General	632	\$18.41	\$11.37	\$13.97	\$23.83	\$28.88
Laborers and Freight, Stock, and Material Movers, Hand	3,872	\$13.25	\$10.34	\$11.28	\$17.09	\$20.64
First-Line Supervisors of Construction Trades and Extraction Workers	392	\$28.54	\$19.76	\$22.92	\$36.50	\$46.28
Construction Laborers	542	\$18.29	\$12.83	\$15.06	\$22.14	\$25.79
Customer Service Representatives	1,755	\$17.07	\$11.45	\$13.74	\$21.59	\$27.90
Heavy and Tractor-Trailer Truck Drivers	1,610	\$21.92	\$14.83	\$18.27	\$25.17	\$29.93
First-Line Supervisors of Production and Operating Workers	811	\$30.06	\$19.81	\$24.14	\$37.30	\$44.67
Janitors and Cleaners, Except Maids and Housekeeping Cleaners	1,858	\$13.52	\$10.34	\$11.52	\$15.74	\$19.58
Construction Managers	125	\$43.35	\$27.66	\$33.53	\$56.45	\$75.31
Carpenters	361	\$21.12	\$15.07	\$17.36	\$25.59	\$31.35



Energy & Construction | Fastest Growing Skills | Q2 2021



Hot and Cold Skills, Energy & Construction, West Michigan



Health Care

2020 Employment	Trend	Average Earnings	Total Wages
95,056	•	\$65,134	\$6.2 billion
	(-1.4%)	Annual, 2020	in 2020

Health Care employment across the region declined by 1.4 percent year-over-year, compared to a drop of 2.6 percent statewide and 1.3 percent nationwide. There were over 9,800 job openings in West Michigan's Health Care industry in the second quarter of 2021, with a median advertised salary of \$16.55 per hour. Reversing the trend from the first quarter, the number of online postings jumped 13.8 percent from Q1 2021 while the median advertised salary grew by 3.1 percent (\$0.49).

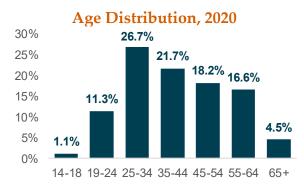
Industry Employment Growth, Indexed to 2009



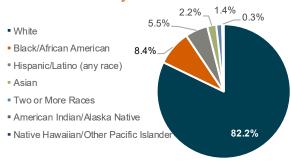
2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020

Industry Demographics

Health Care in West Michigan was among the most diverse industry clusters identified in this report as recently as 2020. Although a majority of workers identified as *White*, comprising 82.2 percent of industry employment (78,095 workers), those identifying as *Black or African American* accounted for 8.4 percent of employment (8,005 individuals). At 26.7 percent (25,411 workers), the share of the workforce between the ages of 25 to 34 was the largest of any industry in West Michigan.



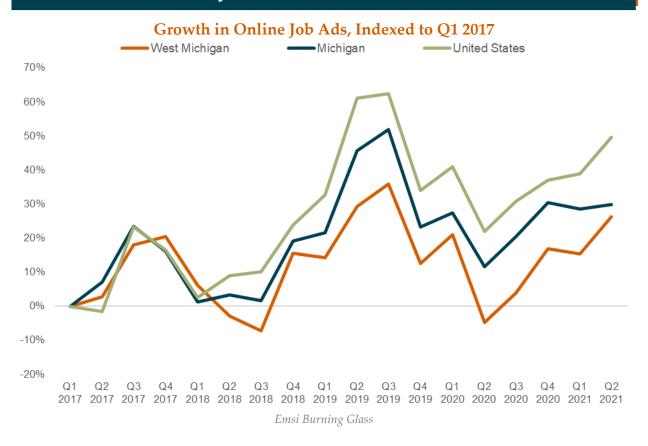
Race/Ethnicity Distribution, 2020



Industry Employment by Skill-level, 2020

Low-skill	Middle-skill	High-skill
35.7%	27.2%	37.1%

Health Care | Ads by Location and Education | Q2 2021

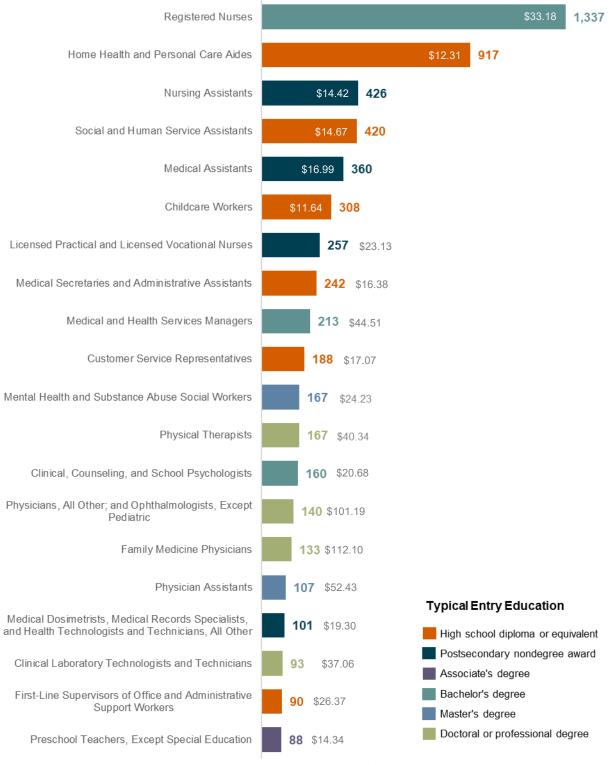


Job Ads by Education Requirement, West Michigan (Q2 2021)

Lessthan High School 25.8 %	High School Diploma 24.2%	Education Beyond High School 50.0 %				
Emsi Burning Glass						
Top Posted Cities Top Posted Companies						
Grand Rapids: 4,263 Ad	s (31 day median)	Spectrum Health Ludington: 1,648 Ads				
Holland: 623 Ads (21 da	y median)	Lakeland Health: 616 Ads				
Muskegon: 566 Ads (19	day median)	Spectrum Health System: 418 Ads				
Wyoming: 323 Ads (27 c	day median)	The City of Holland: 381 Ads				
Big Rapids: 264 Ads (30	day median)	The City of Grand Rapids: 373 Ads				
Grand Haven: 253 Ads (34 day median)	Mary Free Bed Rehabilitation Hospital: 309 Ads				
Ludington: 236 Ads (29 day median)		Hope Network: 262 Ads				
Kentwood: 187 Ads (29 day median)		CareInHomes.com: 225 Ads				
Greenville: 170 Ads (27 day median)		Mercy Medical Center, Inc.: 218 Ads				
Hastings: 169 Ads (34 d	ay median)	Addus Homecare Corporation: 197 Ads				

Health Care | Top Posted Occupations | Q2 2021

Top Posted Health Care Occupations, West Michigan (Q2 2021)



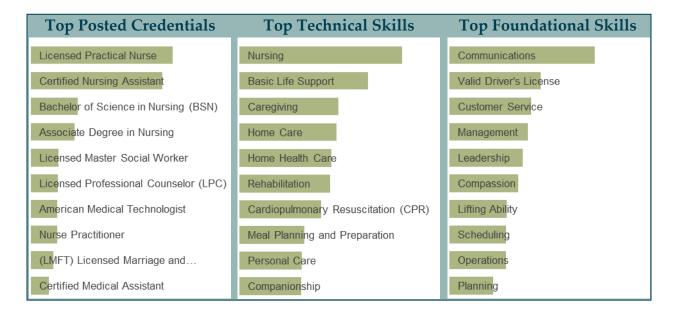
Health Care | Wages and In-demand Skills | Q2 2021

Overview of Health Care Wages

Eleven of the top twenty most in-demand Health Care jobs in West Michigan offered a median wage greater than \$20 per hour in the second quarter of 2021, according to the Bureau of Labor Statistics (BLS). Family Medicine Physicians offered the highest median wage, at \$112.10 per hour, and were among the four jobs on the list that typically require a Doctoral or professional degree. Licensed Practical and Licensed Vocational Nurses were the 10th highest paid in-demand occupation, with a median hourly wage of \$23.13, and typically requires a postsecondary certificate. First-line Supervisors of Office and Admin workers were the highest paid job requiring a high school diploma, with a median hourly wage of \$26.37, and ranked in as the 8th highest paid in-demand role of Q2.

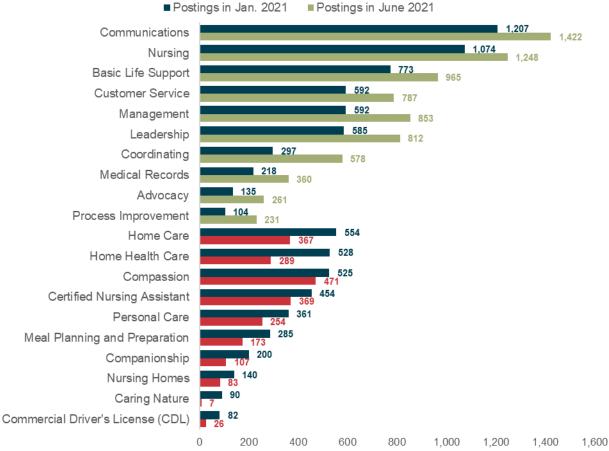
Wages for Top 10 In-demand Health Care Occupations, West Michigan

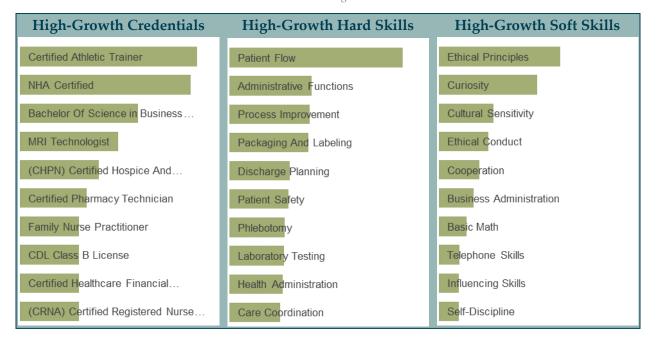
Occupational Category	Avg. Annual Openings	Median Hourly Earnings	10 th Percentile Wages	25 th Percentile Wages	75 th Percentile Wages	90 th Percentile Wages
Registered Nurses	1,485	\$33.18	\$26.32	\$28.91	\$37.90	\$41.71
Home Health and Personal Care Aides	1,395	\$12.31	\$10.23	\$11.01	\$14.44	\$16.60
Nursing Assistants	1,203	\$14.42	\$11.98	\$13.01	\$16.06	\$18.34
Social and Human Service Assistants	192	\$14.67	\$11.52	\$12.77	\$17.34	\$19.53
Medical Assistants	457	\$16.99	\$13.13	\$14.86	\$18.94	\$20.43
Childcare Workers	522	\$11.64	\$10.16	\$10.77	\$12.79	\$14.45
Licensed Practical and Licensed Vocational Nurses	204	\$23.13	\$19.72	\$21.04	\$25.63	\$29.16
Medical Secretaries and Administrative Assistants	583	\$16.38	\$12.90	\$14.24	\$18.67	\$20.50
Medical and Health Services Managers	157	\$44.51	\$28.06	\$34.51	\$56.30	\$73.37
Customer Service Representatives	1,755	\$17.07	\$11.45	\$13.74	\$21.59	\$27.90



Health Care | Fastest Growing Skills | Q2 2021





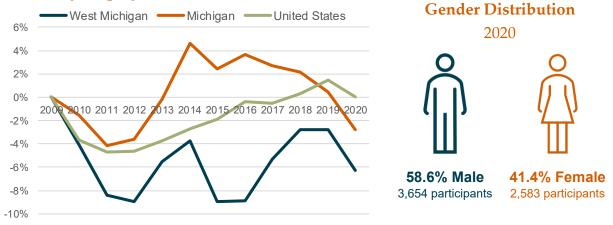


Information Technology and Media

2020 Employment	Trend	Average Earnings	Total Wages
6,236	•	\$74,7901	\$466 million
	(-3.6%)	Annual, 2020	in 2020

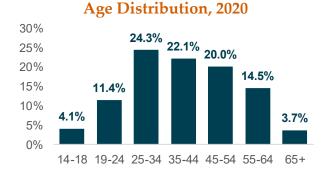
IT & Media employment in West Michigan declined by 3.6 percent year-over-year, compared to a drop of 3.3 percent statewide and 1.4 percent nationwide. There were over 1,277 job openings in West Michigan in the second quarter of 2021, with a median advertised wage of \$17.78 per hour. The number of postings grew by just 0.7 percent from the previous quarter, while the median advertised salary fell by 1.4 percent (-\$0.25) — the lowest quarter-on-quarter growth in job postings of any industry cluster.

Industry Employment Growth, Indexed to 2009

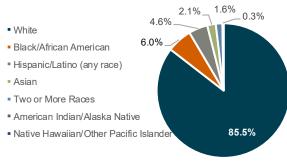


Industry Demographics

As of 2020, a majority of IT & Media workers identified as *White,* comprising 85.5 percent of industry employment (5,331 workers), while those identifying as *Black or African American* accounted for 6.0 percent of employment (376 individuals) and 4.6 percent were of *Hispanic or Latino* origin (285 workers). Over half of all jobs in this sector required some form of education beyond high school, with 40.9 percent typically requiring a bachelor's or above for entry.



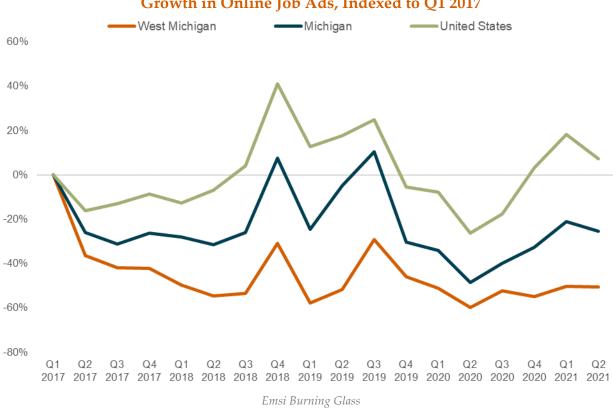
Race/Ethnicity Distribution, 2020



Industry Employment by Skill-level, 2020

Low-skill	Middle-skill	High-skill
46.5%	12.6%	40.9%

IT & Media | Ads by Location and Education | Q2 2021



Growth in Online Job Ads, Indexed to Q1 2017

Job Ads by Education Requirement, West Michigan (Q2 2021)

Less than High School 43.5 %	High School Diploma 20.1 %		Education Beyond High School 36.3 %						
Emsi Burning Glass									
Top Posted Cities	Top Posted Companies								
Grand Rapids: 528 Ads (34 day median duration)		Uber Technologies, Inc.: 124 Ads (10 days)							
Holland: 79 Ads (26 day median)		AT&T Inc.: 85 Ads (33 days)							
Muskegon: 59 Ads (22 day median)		Charter Communications: 83 Ads (28 days)							
Wyoming: 45 Ads (18 day median)		Verizon Communications, Inc.: 57 Ads (18 days)							
Walker: 34 Ads (25 day median)		Salem Media Group, Inc.: 44 Ads (30 days)							
Zeeland: 29 Ads (34 day median)		Spectrum: 42 Ads (34 days)							
Big Rapids: 28 Ads (46 day median)		Caviar, Inc.: 37 Ads (33 days)							
Kentwood: 28 Ads (17 day median)		Intelycare, Inc: 29 Ads (12 days)							
Comstock Park: 27 Ads (19 day median)		Harpercollins Publishers L.L.C.: 29 Ads (39 days)							
Grandville: 26 Ads (26 day median)	The E.W. Scripps Company: 26 Ads (46 days)								

IT & Media | Top Posted Occupations | Q2 2021

Passenger Vehicle Drivers, Except Bus Drivers, Transit and \$17.19 122 Intercity Retail Salespersons \$12.53 113 Sales Representatives of Services, Except Advertising, 64 Insurance, Financial Services, and Travel Telecommunications Equipment Installers and Repairers, \$17.75 52 Except Line Installers Light Truck Drivers 40 \$16.68 Heavy and Tractor-Trailer Truck Drivers \$21.92 33 \$23.86 Computer User Support Specialists 30 First-Line Supervisors of Retail Sales Workers \$19.55 28 Marketing Managers 27 Sales Managers 27 Software Developers and Software Quality Assurance Analysts 27 and Testers Sales Representatives, Wholesale and Manufacturing, Except \$29.59 26 Technical and Scientific Products Producers and Directors 24 Clergy 22 Customer Service Representatives 22 \$17.07 First-Line Supervisors of Office and Administrative Support 20 \$26.37 Workers **Typical Entry Education** 18 \$30.53 Accountants and Auditors No formal educational credential High school diploma or equivalent Bookkeeping, Accounting, and Auditing Clerks **17** \$19.00 Some college, no degree Postsecondary Nondegree award 17 \$12.31 Home Health and Personal Care Aides Bachelor's degree Stockers and Order Fillers **17** \$13.14

Top Posted IT and Media Occupations, West Michigan (Q2 2021)

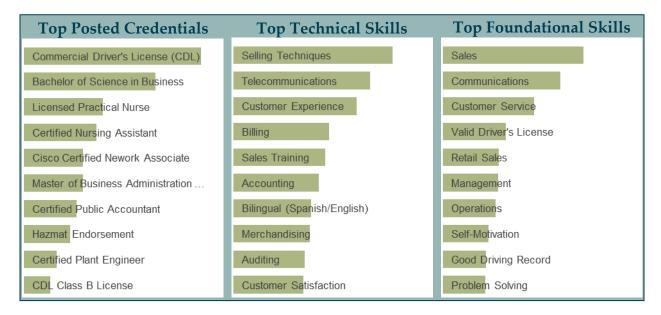
IT & Media | Wages and In-demand Skills | Q2 2021

Overview of Information Technology and Media Wages

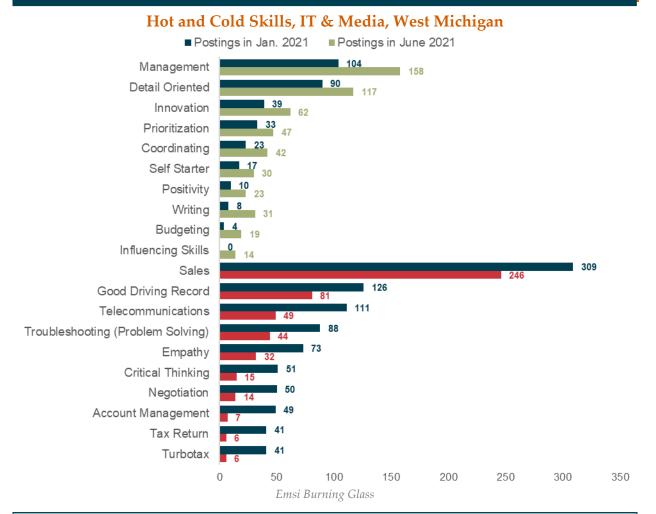
Eleven of the top twenty most in-demand IT & Media jobs in West Michigan offered a median wage greater than \$20 per hour in the second quarter of 2021, according to the Bureau of Labor Statistics (BLS). Sales Managers offered the highest median wage, at \$63.47 per hour, and were among seven occupations on the list that typically require a Bachelor's degree. Sales Representatives (Wholesale and Manufacturing) were the 6th highest paid in-demand occupation in this industry, with a median hourly wage of \$29.59, and typically requires a high school diploma. Although Retail Salespersons was the 2nd most sought position in this industry in Q2, it offered the 2nd lowest median wage of the top 20 in-demand roles, at \$12.53 per hour, and was the only job with no education requirement.

Wages for Top 10 In-demand IT & Media Occupations, West Michigan

Occupational Category	Avg. Annual Openings	Median Hourly Earnings	10 th Percentile Wages	25 th Percentile Wages	75 th Percentile Wages	90 th Percentile Wages
Passenger Vehicle Drivers, Except Bus Drivers, Transit and Intercity	303	\$17.19	\$11.87	\$14.25	\$19.63	\$22.48
Retail Salespersons	3,001	\$12.53	\$10.23	\$11.04	\$15.04	\$19.52
Sales Representatives of Services, Except Advertising, Insurance, Financial Services, and Travel	105	\$32.10	\$18.91	\$24.51	\$43.59	\$72.00
Telecommunications Equipment Installers and Repairers, Except Line Installers	77	\$17.75	\$12.15	\$13.90	\$26.91	\$32.28
Light Truck Drivers	631	\$16.68	\$10.71	\$12.27	\$23.30	\$31.24
Heavy and Tractor-Trailer Truck Drivers	1,393	\$21.92	\$14.83	\$18.27	\$25.17	\$29.93
Computer User Support Specialists	201	\$23.86	\$16.02	\$19.41	\$29.36	\$35.55
First-Line Supervisors of Retail Sales Workers	592	\$19.55	\$13.01	\$15.52	\$26.83	\$32.16
Marketing Managers	55	\$53.86	\$34.00	\$42.07	\$70.09	\$91.36
Sales Managers	131	\$63.47	\$31.29	\$44.17	\$79.36	\$106.45



IT & Media | Fastest Growing Skills | Q2 2021



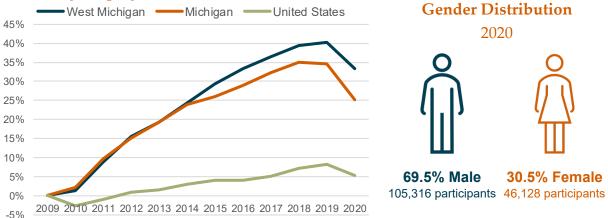


Manufacturing

2020 Employment	Trend	Average Earnings	Total Wages
151,444	•	\$77,277	\$11.7 billion
	(-5.0%)	Annual, 2020	in 2020

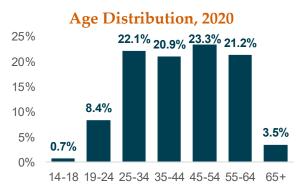
Manufacturing employment across the region declined by 5.0 percent year-over-year, compared to a drop of 7.0 percent statewide and 2.6 percent nationwide. There were 7,903 job openings in this sector in West Michigan during the second quarter of 2021, with a median advertised hourly wage of \$17.66. Job postings grew by 13.2 percent from the previous quarter, while the median advertised wage fell by 2.1 percent (-\$0.37). The share of postings requiring only a high school diploma rose by 1.1 percent.

Industry Employment Growth, Indexed to 2009

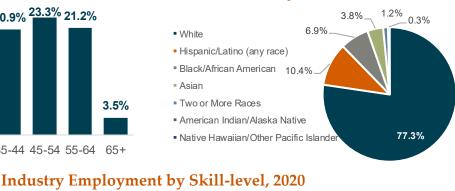


Industry Demographics

As of 2020, Manufacturing was the most diverse industry cluster in West Michigan with 77.3 percent of the workforce identifying as *White* (117,105 workers), 6.9 percent as *Black or African American* (10,507 individuals), and 3.8 percent as *Asian* (5,761 workers). Regardless of racial identity, 10.4 percent of those employed within this industry were of *Hispanic or Latino* descent (15,709 workers). Comprising 3.5 percent of the workforce, the share of Manufacturing workers 65 and over was the lowest of any industry.



Race/Ethnicity Distribution, 2020



Low-skill	Middle-skill High-skill
78.3%	5.7% 16.0%

Manufacturing | Ads by Location and Education | Q2 2021



Growth in Online Job Ads, Indexed to Q1 2017

Job Ads by Education Requirement, West Michigan (Q2 2021)



Grand Rapids: 2,975 Ads (35 day median) Holland: 829 Ads (33 day median) Muskegon: 391 Ads (35 day median) Zeeland: 358 Ads (34 day median) Kentwood: 223 Ads (30 day median) Wyoming: 206 Ads (32 day median) Grand Haven: 149 Ads (15 day median) Walker: 139 Ads (31 day median) Allegan: 131 Ads (30 day median) Rockford: 129 Ads (31 day median) Dematic Corp.: 274 Ads (35 days) Flex-N-Gate Corporation: 164 Ads (51 days) Perrigo Company: 148 Ads (35 days) Herman Miller, Inc.: 147 Ads (43 days) Haworth, Inc.: 137 Ads (35 days) Bissell Inc.: 129 Ads (42 days) Steelcase Inc.: 121 Ads (35 days) Menard, Inc.: 112 Ads (47 days) Parker-Hannifin Corp: 105 Ads (34 days) Hearthside Food Solutions: 98 Ads (48 days)

Manufacturing | Top Posted Occupations | Q2 2021

1 0	
First-Line Supervisors of Production and Operating Workers	\$30.06 531
Industrial Engineers	\$39.01 347
Maintenance and Repair Workers, General	\$18.41 278
Packaging and Filling Machine Operators and Tenders	\$16.63 246
Stockers and Order Fillers	\$13.14 235
HelpersProduction Workers	\$15.26 197
Production Workers, All Other	\$13.06 197
Software Developers and Software Quality Assurance Analysts and Testers	\$38.55 189
Retail Salespersons	\$12.53 184
Miscellaneous Assemblers and Fabricators	\$15.78 146
Marketing Managers	\$53.86 130
Laborers and Freight, Stock, and Material Movers, Hand	\$13.25 128
Machinists	\$19.90 124
Sales Representatives, Wholesale and Manufacturing, Except Technical and Scientific Products	\$30.48 124
Heavy and Tractor-Trailer Truck Drivers	\$21.92 121
Sales Managers	\$63.47 120 Typical Entry Education
Mechanical Engineers	\$37.31 118 No formal educational credential High school diploma or equivalent
Industrial Machinery Mechanics	\$24.11 103 Postsecondary Nondegree award Associate's degree
Industrial Engineering Technologists and Technicians	\$23.41 99 Bachelor's degree
Computer Occupations, All Other	\$31.67 98

Top Posted Manufacturing Occupations, West Michigan (Q2 2021)

Emsi Burning Glass

Manufacturing | Wages and In-demand Skills | Q2 2021

Overview of Manufacturing Wages

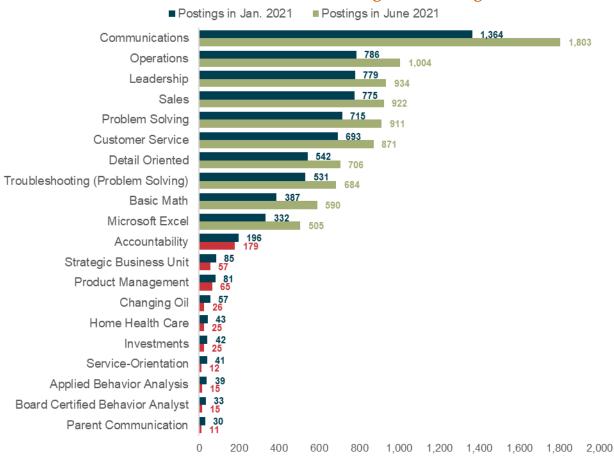
Eleven of the top twenty most in-demand Manufacturing jobs in West Michigan offered a median wage greater than \$20 per hour in the second quarter of 2021, according to the Bureau of Labor Statistics (BLS), and the top six all typically require a Bachelor's degree for entry. Sales Managers offered the highest median wage, at \$63.47 per hour, while Sales Representatives (Wholesale and Manufacturing) were the 7th highest paid in-demand occupation in this industry, with a median hourly wage of \$30.48, and typically requires just a high school diploma. Laborers and Freight, Stock and Material Movers were the highest paid occupation with no formal education requirement, earning a median hourly wage of \$13.25, and ranked in as the 17th highest paid in-demand position.

Wages for Top 10 In-demand Manufacturing Occupations, West Michigan

Occupational Category	Avg. Annual Openings	Median Hourly Earnings	10 th Percentile Wages	25 th Percentile Wages	75 th Percentile Wages	90 th Percentile Wages
First-Line Supervisors of Production and Operating Workers	678	\$30.06	\$19.81	\$24.14	\$37.30	\$44.67
Industrial Engineers	314	\$39.01	\$25.93	\$32.47	\$47.25	\$56.14
Maintenance and Repair Workers, General	642	\$18.41	\$11.37	\$13.97	\$23.83	\$28.88
Packaging and Filling Machine Operators and Tenders	718	\$16.63	\$11.43	\$13.35	\$19.84	\$23.71
Stockers and Order Fillers	1,155	\$13.14	\$10.38	\$11.37	\$15.71	\$19.45
HelpersProduction Workers	715	\$15.26	\$11.46	\$13.14	\$17.99	\$20.17
Production Workers, All Other	400	\$13.06	\$10.30	\$11.26	\$15.32	\$18.10
Software Developers and Software Quality Assurance Analysts and Testers	231	\$38.55	\$23.88	\$30.84	\$47.04	\$54.73
Retail Salespersons	3,001	\$12.53	\$10.23	\$11.04	\$15.04	\$19.52
Miscellaneous Assemblers and Fabricators	2,541	\$15.78	\$12.09	\$13.50	\$18.79	\$23.34



Manufacturing | Fastest Growing Skills | Q2 2021



Hot and Cold Skills, Manufacturing, West Michigan

Emsi Burning Glass

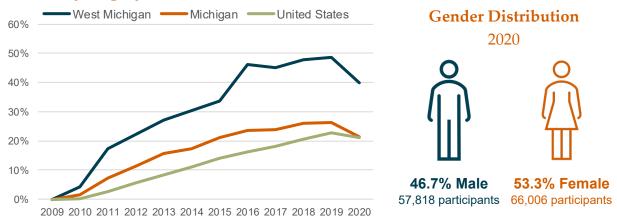


Professional Services

2020 Employment	Trend	Average Earnings	Total Wages
123,823	V	\$59,014	\$7.3 billion
	(-6.0%)	Annual, 2020	in 2020

Employment across the 5 industries that comprise Professional Services declined by 6.0 percent in West Michigan year-over-year, compared to a drop of 5.4 percent statewide and 2.7 percent nationwide. There were 22,459 job openings in West Michigan across this sector during the second quarter of 2021, with a median advertised wage of \$17.05 per hour. Job postings grew by 2.8 percent from the previous quarter, reflecting an additional 606 job ads in Q2, while the median advertised wage has remained unchanged since the fourth quarter of 2020.

Industry Employment Growth, Indexed to 2009



Industry Demographics

Professional Services in West Michigan was the second most diverse industry cluster identified in this report as recently as 2020. Although a majority of workers identified as *White*, comprising 80.4 percent of industry employment (99,552 workers), those identifying as *Black or African American* accounted for 9.8 percent of employment (12,153 individuals). The gender distribution of the workforce was almost evenly split between males and females, and a majority of workers (64.7%) were between the ages of 25 to 54.



Professional Services | Ads by Location and Education | Q2



Growth in Online Job Ads, Indexed to Q1 2017

Job Ads by Education Requirement, West Michigan (Q2 2021)



Professional Services | Top Posted Occupations | Q2 2021

Top Posted Professional Services Occupations, West Michigan (Q2 2021)

Registered Nurses	\$33.18 1,236
Insurance Sales Agents	\$29.68 606
Customer Service Representatives	\$17.07 553
Heavy and Tractor-Trailer Truck Drivers	\$21.92 539
Janitors and Cleaners, Except Maids and Housekeeping Cleaners	\$13.52 472
Software Developers and Software Quality Assurance Analysts and Testers	\$38.55 440
Packaging and Filling Machine Operators and Tenders	\$16.63 439
HelpersProduction Workers	\$15.26 436
Home Health and Personal Care Aides	\$12.31 431
Accountants and Auditors	\$30.53 417
Stockers and Order Fillers	\$13.14 392
Maintenance and Repair Workers, General	\$18.41 369
Security Guards	\$12.55 351
Computer Occupations, All Other	\$31.67 314
Production Workers, All Other	\$13.06 309
First-Line Supervisors of Office and Administrative Support Workers	\$26.37 297 Typical Entry Education
First-Line Supervisors of Production and Operating Workers	\$30.06 297 No formal educational credential High school diploma or equivalent
Computer User Support Specialists	\$23.86 285 Some college, no degree Postsecondary Nondegree award
Miscellaneous Assemblers and Fabricators	\$15.78 263 Bachelor's degree
Nursing Assistants	\$14.42 254

Emsi Burning Glass

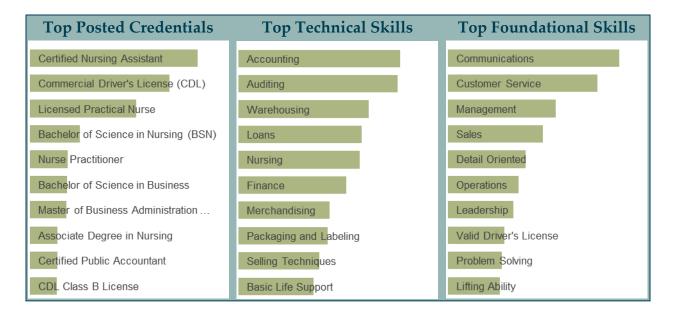
Professional Services | Wages and In-demand Skills | Q2

Overview of Professional Services Wages

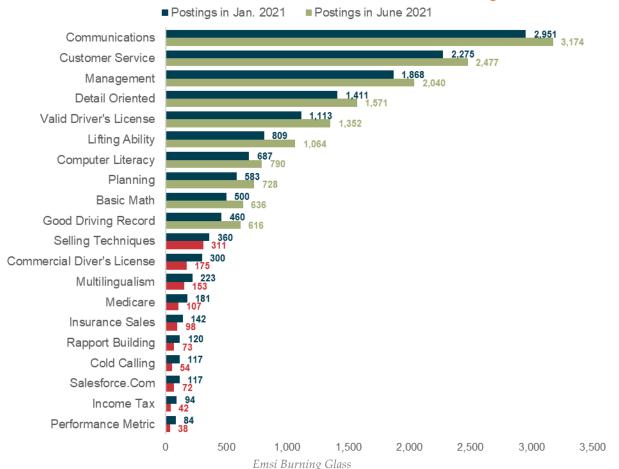
Nine of the top twenty most in-demand Professional Service jobs in West Michigan offered a median wage greater than \$20 per hour in the second quarter of 2021, according to the Bureau of Labor Statistics (BLS). Software Developers earned the highest median wage, at \$38.55 per hour, and were among the four jobs on the list that typically require a Bachelor's degree. Heavy and Tractor-Trailer Truck Drivers were the 9th highest paid in-demand Professional Services occupation in Q2, with a median hourly wage of \$21.92, and typically requires a postsecondary certificate. First-line Supervisors of Production and Operating Workers were the highest paid job requiring a high school diploma, earning a median wage of \$30.06, and were the 5th highest paid in-demand role this quarter.

Wages for Top 10 In-demand Professional Services Occupations, West Michigan

Occupational Category	Avg. Annual Openings	Median Hourly Earnings	10 th Percentile Wages	25 th Percentile Wages	75 th Percentile Wages	90 th Percentile Wages
Registered Nurses	1,186	\$33.18	\$26.32	\$28.91	\$37.90	\$41.71
Insurance Sales Agents	201	\$29.68	\$19.24	\$22.21	\$43.43	\$62.78
Customer Service Representatives	1,536	\$17.07	\$11.45	\$13.74	\$21.59	\$27.90
Heavy and Tractor-Trailer Truck Drivers	1,394	\$21.92	\$14.83	\$18.27	\$25.17	\$29.93
Janitors and Cleaners, Except Maids and Housekeeping Cleaners	1,657	\$13.52	\$10.34	\$11.52	\$15.74	\$19.58
Software Developers and Software Quality Assurance Analysts and Testers	330	\$38.55	\$23.88	\$30.84	\$47.04	\$54.73
Packaging and Filling Machine Operators and Tenders	448	\$16.63	\$11.43	\$13.35	\$19.84	\$23.71
HelpersProduction Workers	207	\$15.26	\$11.46	\$13.14	\$17.99	\$20.17
Home Health and Personal Care Aides	1,501	\$12.31	\$10.23	\$11.01	\$14.44	\$16.60
Accountants and Auditors	430	\$30.53	\$20.52	\$24.71	\$39.76	\$50.99



Professional Services | Fastest Growing Skills | Q2 2021



Hot and Cold Skills, Professional Services, West Michigan

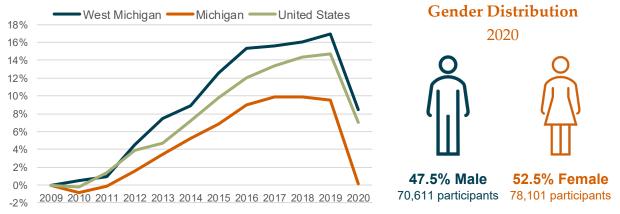


Retail and Hospitality Services

2020 Employment	Trend	Average Earnings	Total Wages
148,712	V	\$33,221	\$4.9 billion
,	(-7.3%)	Annual, 2020	in 2020

The four major industries comprising Retail and Hospitality Services — Retail Trade; Accommodation and Food Services; Other Services; and Arts, Entertainment and Recreation - lost the largest volume of jobs due to the pandemic, shrinking by 7.3 percent in 2020, compared to a drop of 12.8 percent statewide and 10.7 percent nationwide. There were over 19,959 job openings in the region during the second quarter of 2021, growing 7.2 percent from Q1, with a median advertised hourly wage of \$16.06.

Industry Employment Growth, Indexed to 2009



Industry Demographics

Retail and Hospitality Services was the third most diverse industry cluster in West Michigan as recently as 2020. Although 81.7 percent of workers identified as White (121,511 workers), those identifying as Black or African American accounted for 6.8 percent of employment (10,182 individuals) and 6.8 percent were Hispanic or Latino (10,167 workers). Compared to any industry, this sector employed the largest share of workers between the ages of 14 to 18 (9.4%), and the third largest share of workers 65 and over (5.7%).



Race/Ethnicity Distribution, 2020

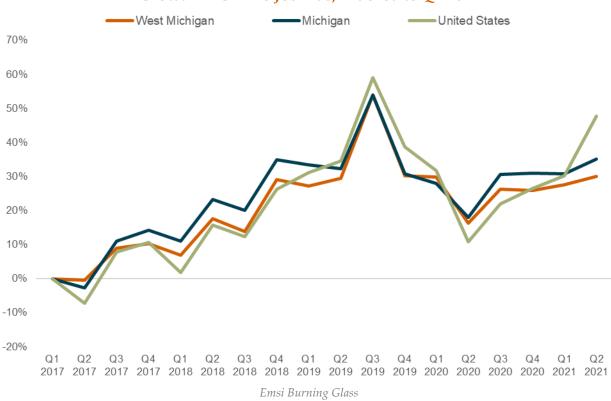
68%

2.1%_ 2.0%

0.4%



Retail & Hospitality | Ads by Location and Education | Q2



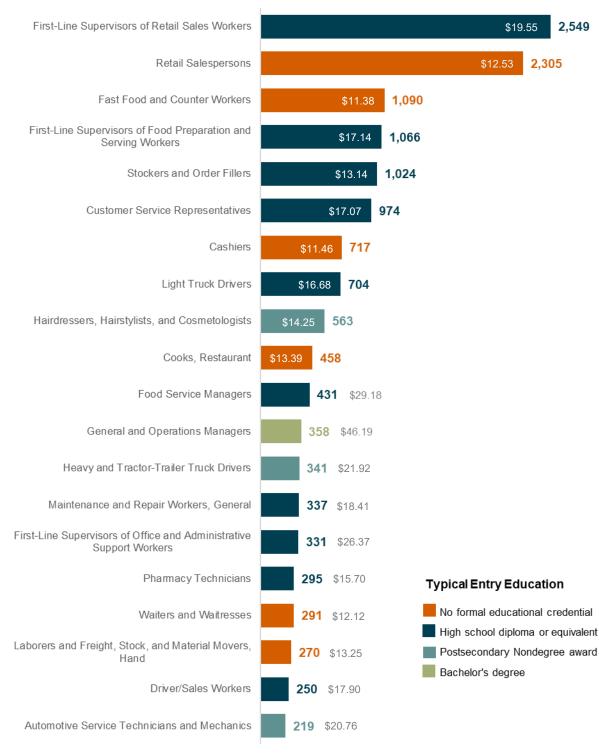
Growth in Online Job Ads, Indexed to Q1 2017

Job Ads by Education Requirement, West Michigan (Q2 2021)



Retail & Hospitality | Top Posted Occupations | Q2 2021

Top Posted Retail & Hospitality Services Occupations, West Michigan (Q2 2021)



Emsi Burning Glass

Retail & Hospitality | Wages and In-demand Skills | Q2 2021

Overview of Retail and Hospitality Wages

Five of the top twenty most in-demand Retail and Hospitality Service jobs in West Michigan offered a median wage greater than \$20 per hour in the second quarter of 2021, according to the Bureau of Labor Statistics (BLS). General and Operations Managers offered the highest median wage, at \$46.19 per hour, and were the only job on the list that typically requires a Bachelor's degree for entry. Heavy and Tractor-Trailer Truck Drivers were the 4th highest paid in-demand occupation in Q2, with a median hourly wage of \$21.92, and the highest paying role requiring a postsecondary certificate. First-line Supervisors of Retail Sales Workers were the highest paid job requiring a high school diploma, earning a median hourly wage of \$19.55, and were the 6th highest paid in-demand role this quarter.

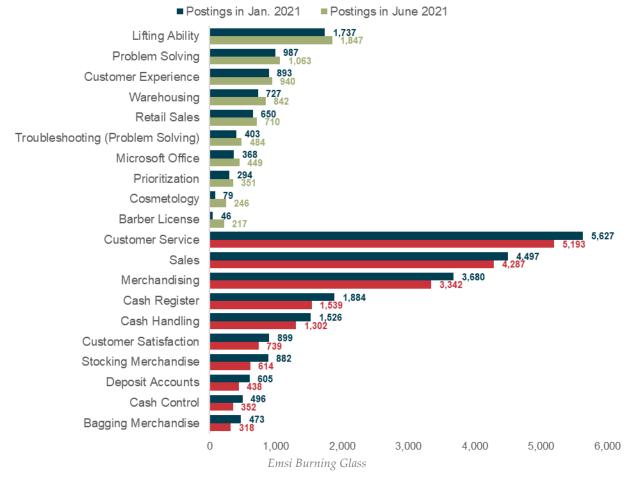
Wages for Top 10 In-demand Retail & Hospitality Occupations, West Michigan

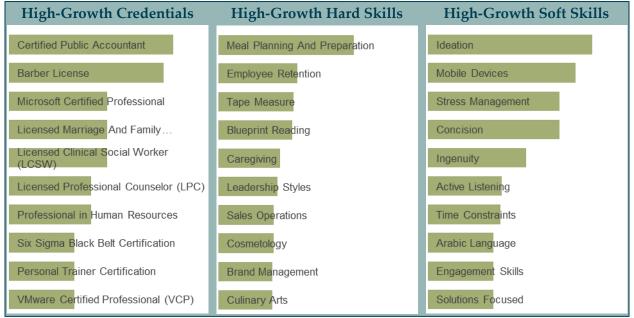
Occupational Category	Avg. Annual Openings	Median Hourly Earnings	10 th Percentile Wages	25 th Percentile Wages	75 th Percentile Wages	90 th Percentile Wages
First-Line Supervisors of Retail Sales Workers	592	\$19.55	\$13.01	\$15.52	\$26.83	\$32.16
Retail Salespersons	3,001	\$12.53	\$10.23	\$11.04	\$15.04	\$19.52
Fast Food and Counter Workers	3,190	\$11.38	\$10.05	\$10.48	\$12.35	\$14.18
First-Line Supervisors of Food Preparation and Serving Workers	623	\$17.14	\$12.00	\$13.98	\$21.02	\$26.27
Stockers and Order Fillers	1,155	\$13.14	\$10.38	\$11.37	\$15.71	\$19.45
Customer Service Representatives	1,621	\$17.07	\$11.45	\$13.74	\$21.59	\$27.90
Cashiers	2,483	\$11.46	\$10.02	\$10.59	\$12.50	\$14.36
Light Truck Drivers	631	\$16.68	\$10.71	\$12.27	\$23.30	\$31.24
Hairdressers, Hairstylists, and Cosmetologists	214	\$14.25	\$10.24	\$11.38	\$19.84	\$24.91
Cooks, Restaurant	774	\$13.39	\$10.50	\$11.69	\$15.14	\$16.95



Retail & Hospitality | Fastest Growing Skills | Q2 2021

Hot and Cold Skills, Retail & Hospitality, West Michigan



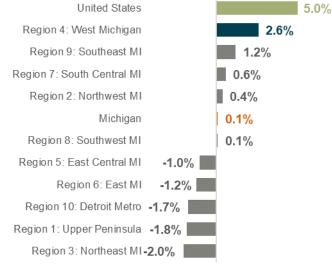


Occupational Outlook | Projected Demand from 2018-2028

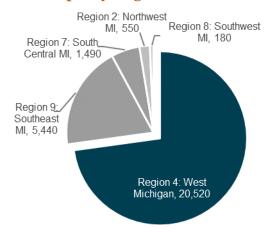
The Bureau of Labor Market Information and Strategic Initiatives produces Long-Term Occupational Outlook forecasts for regions throughout the state every two years. This year marked the release of the most up-to-date information available for Michigan's ten Prosperity Regions covering the period from 2018 to 2028. The bureau's latest occupational projections include a new "separations methodology" intended to distinguish between the number of annual openings expected to result from three sources: growth, labor force separations, and occupational transfers. These projections indicate that West Michigan will experience a total of 70,120 job openings each year over the relevant ten-year period, with 57.5 percent of annual openings expected to emerge because an employee has separated from their previous role in pursuit of a different occupation, 39.6 percent resulting from people leaving the labor force altogether, and just 2.9 percent from growth - new employment opportunities that didn't exist before the 2018 to 2028 period.

West Michigan's occupational employment is expected to grow by 2.6 percent over the tenyear forecasting period, equating to a net employment increase of 20,520 workers by the year 2028 — 72.8 percent of the statewide total. Each year, the 13-county region is expected to see 2,050 job openings resulting from growth alone, with these potential openings resulting from business expansion, business relocation, or newly emerging occupations. Furthermore, 27,780 openings are anticipated each year as a result of labor force separations, reflecting the predicted number of newly vacant positions caused by retirement, migration, death, or other reasons one might separate from the local labor force entirely. In contrast, individuals who change their occupational classification but remain in the local labor force account for an

Percent Employment Growth by Region, State, and Nation, 2018 - 2028



estimated 40,300 job openings across the region, annually.



Employment Growth by Prosperity Region, 2018 - 2028

In comparison to the nine remaining Prosperity Regions across Michigan, West Michigan's 10-year projected employment growth rate of 2.6 percent would rank first. more than doubling the rate of the next closest region -Southeast Michigan — estimated at 1.2 percent. The impact of the COVID-19 pandemic on Michigan's labor market is evident in the latest set of projections, as the statewide 10-year forecasted growth rate plummeted from 7.0 percent (estimated in the 2016-2028 projections) to just 0.1 percent. Although anticipated growth in West Michigan fell from 9.0 percent to 2.6 percent in the 2018-2028 projections, the region remained extremely resilient in comparison to other areas across the state and maintained its status as the top region for growth.

Occupational Outlook | **Occupations and Areas of Growth**

Of the 20,520 estimated jobs to emerge in West Michigan through 2028, nearly 55 percent are anticipated in just four occupational groups: *Healthcare Practitioners and Technical, Transportation and Materials Moving, Healthcare Support,* and *Personal Care and Service* occupations.

Occupation	Grov #	wth %	Total Annual Openings
Total, All Occupations	20,520	2.6%	70,120
Healthcare Practitioners and Technical Occupations	3,140	7.0%	2,340
Transportation and Material Moving Occupations	2,790	4.3%	7,050
Healthcare Support Occupations	2,700	13.2%	1,140
Personal Care and Service Occupations	2,640	11.1%	2,630

Top Occupational Groups by Growth Rate, West Michigan, 2018 - 2028

The occupational group with the largest expected numeric growth over the 2018 to 2028 period is associated with *Healthcare Practitioners and Technical* occupations, with a projected net gain of 3,140 jobs over the 10-year duration (7.0 percent growth). Employment change in this major occupational category consists of 1,010 annual openings due to labor force exits, accounting for 43.2 percent of total openings in this occupational group each year, with a similar share resulting from occupational transfers (1,020 annual openings). This group is expected to see the largest number of openings due to growth alone, at 320 per year, driven largely by the aging population, the current state of public health, and the continued advancement of medical technology.

Transportation and Material Moving occupations are projected to gain 2,790 jobs over the 10-year period, a proportional growth rate of 4.3 percent. This occupational category is anticipated to create 7,050 job openings each year. However, 59.3 percent of expected annual openings will be replacements for current employees (4,180 openings), while over 2,600 openings each year will be new vacancies caused by current workers separating from the local labor force entirely. *Laborers and Freight, Stock, and Material Movers, Hand*, already the largest occupation within the category, is projected to add 930 jobs over the forecasting period, which translates to 5.2 percent growth. The second largest occupation in the category, *Heavy and Tractor-Trailer Truck Drivers*, is predicted to grow by 6.4 percent through 2028, an additional 770 jobs.

Other occupations that are not as high-volume, but are expecting the largest percentage growth in West Michigan include: *Dental Laboratory Technicians* (33.3 percent growth, 30 annual openings), *Film and Video Editors* (33.3 percent, 10 openings), *Home Health Aides* (31.5 percent, 400 openings), *Veterinary Technologists and Technicians* (28.2 percent, 45 openings), and *Software Developers, Applications* (33.8 percent, 100 openings).

Occupation	Growth Rate	Annual Openings
Dental Laboratory Technicians	33.3%	30
Film and Video Editors	33.3%	10
Home Health Aides	31.5%	400
Veterinary Technologists and Technicians	28.2%	45
Computer Numerically Controlled Machine Tool Programmers, Metal and Plastic	26.7%	85

Top Occupations by Growth Rate, West Michigan, 2018 - 2028

Occupational Outlook | Forecasting Competencies

Using the Long-Term Occupational Forecasts, the Bureau of Labor Market Information and Strategic Initiatives is able to crosswalk core competencies from the Department of Labor's O*Net Online tool with job projections to gain an understanding of the knowledge, skills, abilities, and work activities that will be in demand through 2028. The following areas of importance apply to all jobs throughout West Michigan and illustrate which competencies are expected to be most in-demand, based upon the volume of anticipated job openings where the corresponding attribute was deemed important.

Knowledge

Knowledge areas are "Organized sets of principles and facts applying in general domains." English Language is the top knowledge area (important for 68.8 percent of annual growth openings) and Customer and Personal Service (59.3 percent). Education and Training was also in demand, important among 55.9 percent of annual openings, followed by Public Safety and Security (49.2 percent) and Mathematics (48.6 percent).

Skills

Skills are defined as "Developed capacities that facilitate learning or the more rapid acquisition of knowledge." Three of the top five skills identified as important for growing jobs are defined as "Basic Skills." These are led by Critical Thinking (75.0 percent) and Judgement and Decision Making (71.9 percent).

Work Styles

In our latest report, <u>The Future of Work</u>, we referred to the O*NETs work styles as soft skills. These are defined as "personal characteristics that can affect how well someone performs a job." Here, we see that Concern for Others (74.2 percent), Adaptability/Flexibility (73.6 percent), and Attention to Detail (73.6 percent) lead.

Abilities

Abilities are "Enduring attributes of the individual that influence performance." Cognitive abilities encompass four of the five abilities that are most common and important among projected job openings due to growth. The most prominent abilities identified as important for growing jobs include Problem Sensitivity (76.4 percent), Near Vision (73.6 percent) and Oral Comprehension (70.5 percent).

Work Activities

Work Activities are "General types of job behaviors occurring on multiple jobs." The most common activity expected to emerge among new jobs in West Michigan is Inspecting Equipment, Structures, or Material (78.4 percent of openings). Identifying Objects, Actions, and Events closely trails, prominent among 76.4 percent of annual growth openings, tied with Making Decisions and Solving Problems (76.4 percent).

English Language **Customer and Personal Service Education and Training** Public Safety and Security **Mathematics Critical Thinking Judgement and Decision Making** Active Listening Speaking **Time Management Concern for Others** Adaptability/Flexibility **Attention to Detail** Cooperation Dependability **Problem Sensitivity Near Vision Oral Comprehension Oral Expression** Information Ordering Inspecting Equipment, etc. **Identifying Objects, Actions, & Events** Making Decisions & Solving Problems Judging the Qualities of Things Monitor Processes, Materials, etc.

Sources

Page	Source
7	U.S. Census Bureau, Population Estimates, 2019 Population Estimates U.S. Census Bureau, Population Estimates, 2000-2010 Intercensal Estimates U.S. Census Bureau, American Community Survey, 2015-2019 5-Year Estimates
8-9	U.S. Census Bureau, American Community Survey, 2015-2019 5-Year Estimates
10	U.S. Census Bureau, OnTheMap Application, Longitudinal-Employer Household Dynamics, 2018 data
11-12	Emsi Burning Glass U.S. Bureau of Labor Statistics, Current Employment Statistics (CES) U.S. Bureau of Labor Statistics, Local Area Unemployment Statistics (LAUS) U.S. Census Bureau, American Community Survey, 2015-2019 5-Year Estimates
13-16	Emsi Burning Glass
17-52	Emsi Burning Glass U.S. Bureau of Labor Statistics, Current Employment Statistics (CES) U.S. Bureau of Labor Statistics, Occupational Employment Statistics (OES) U.S. Bureau of Labor Statistics, Quarterly Census of Employment and Wages (QCEW)
53-54	DTMB, Bureau of Labor Market Information and Strategic Initiatives, Occupational Long-Term Forecast (2018-2028)
55	DTMB, Bureau of Labor Market Information and Strategic Initiatives, Occupational Long-Term Forecast (2018-2028) O*Net Online Database

Appendix 1

The following NAICS industry assignments are made to create sector definitions:

NAICS	NAICS Industry Name	Sector
11	Agriculture, Forestry, Fishing and Hunting	Agriculture
21	Mining, Quarrying, and Oil and Gas Extraction	Energy and Construction
22	Utilities	
23	Construction	
62	Health Care and Social Assistance	Health Care
51	Information	IT and Media
31-33	Manufacturing	Manufacturing
52	Finance and Insurance	Professional Services
53	Real Estate and Rental and Leasing	
54	Professional, Scientific, and Technical Services	
55	Management of Companies and Enterprises	
56	Administrative and Support and Waste Management and	
	Remediation Services	
44-45	Retail Trade	Retail and Hospitality Services
71	Arts, Entertainment, and Recreation	
72	Accommodation and Food Services	
81	Other Services (except Public Administration)	

Appendix 2

The four competency areas are defined as follows:

- Knowledge Organized sets of principles and facts applying in general domains.
- Skills Developed capacities that facilitate learning or the more rapid acquisition of knowledge.
- Abilities Enduring attributes of the individual that influence performance.
- Work Activities General types of job behaviors occurring on multiple jobs.

Importance score: This rating indicates the degree of importance a particular descriptor is to the occupation. The possible ratings range from "Not Important" (1) to "Extremely Important" (5). It is then standardized on a scale of 0 to 100.

Level score: This rating indicates the degree, or point along a continuum, to which a particular descriptor is required or needed to perform the occupation.

Each level score can be further investigated on the O*Net Online database, with specific scales for each occupation. For the skill Reading Comprehension, the following example level scale is for Lawyers (23-1011):



More information can the O*Net Online database.



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